fiduciary insights

## **PERIODIC TABLE** of GLOBAL FIDUCIARY PRACTICES

for INVESTMENT STEWARDS

practice 1.1		practice 2.1	practice 2.2
The Investment Steward demonstrates an awareness of fiduciary duties and responsibilities.		An investment time horizon has been identified for each investment portfolio.	An appropriate risk level has been identified for the portfolio.
practice 1.2	practice 1.3	practice 2.3	practice 2.4
Investments and investment services under the oversight of the Investment Steward are consistent with applicable governing documents.	The roles and responsibilities of all involved parties (fiduciaries and non-fiduciaries) are defined and documented.	An expected return to meet each investment objective for the portfolio has been identified.	Selected asset classes are consistent with the portfolio's time horizon and risk and return objectives.
practice 1.4	practice 1.5	practice 2.5	practice 2.6
The Investment Steward identifies conflicts of interest and addresses conflicts in a manner consistent with the duty of loyalty.	The Investment Steward requires agreements with service providers to be in writing and consistent with fiduciary standards of care.	Selected asset classes are consistent with implementation and monitoring constraints.	The investment policy statement contains sufficient detail to define, implement, and monitor the portfolio's investment strategy.
practice 1.6	TE	For	practice 2.7
Portfolio assets are protected from theft and embezzlement.	1 or of MIL	FORMAL, 2	When socially responsible investment strategies are elected, the strategies are structured appropriately.
PRACTICE 4.1			PRACTICE 3.1
Periodic reports are used to compare investment performance against appropriate index, peer group, and investment policy statement objectives.	4 NITOR	IMPLENEN 3	A reasonable due diligence process is followed to select each service provider in a manner consistent with obligations of care.
practice 4.2	practice 4.3	practice 3.2	practice 3.3
Periodic reviews are made of qualitative and/or organizational changes of Investment Advisors, Investment Managers, and other service providers.	Control procedures are in place to periodically review policies for trading practices and proxy voting.	When statutory or regulatory investment safe harbors are elected, each investment strategy is implemented in compliance with the applicable provisions.	Decisions regarding investment strategies and types of investments are documented and made in accordance with fiduciary obligations of care.
practice 4.4	practice 4.5		
Periodic reviews are conducted to ensure that investment-related fees, compensation, and expenses are fair and reasonable for the services provided.	There is a process to periodically review the Steward's effectiveness in meeting its fiduciary responsibilities.		