

Alpha, Beta, and Now... Gamma

David Blanchett, CFA, CFP®

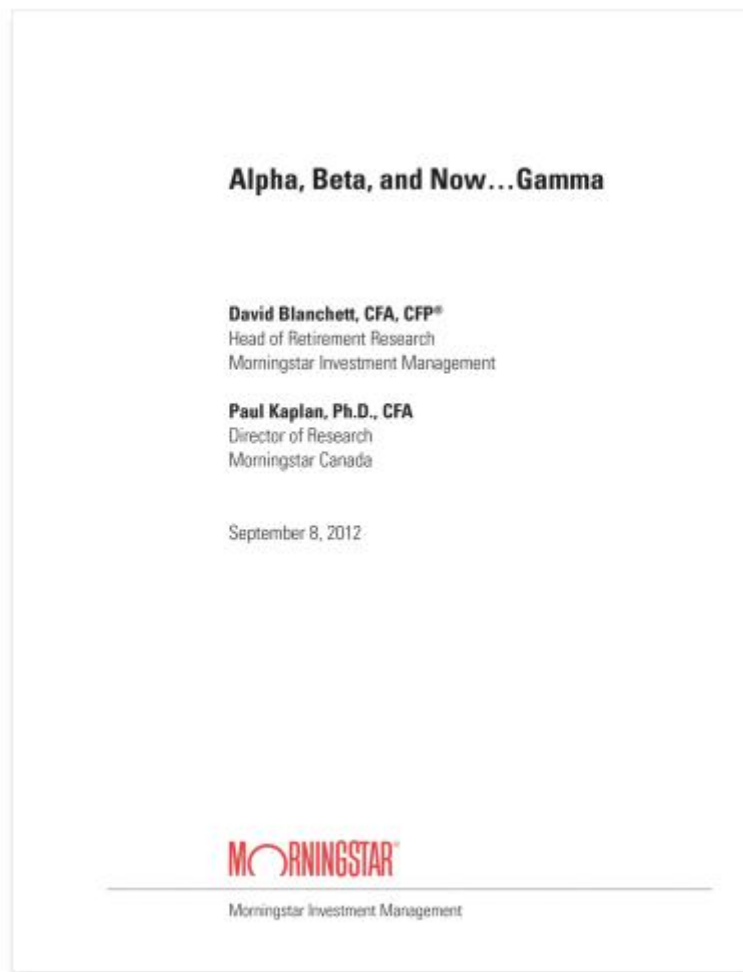
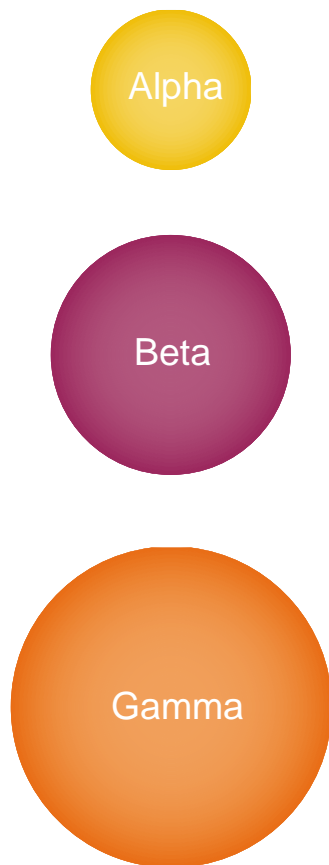
Head of Retirement Research

Morningstar Investment Management






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Alpha, Beta, and Now...Gamma

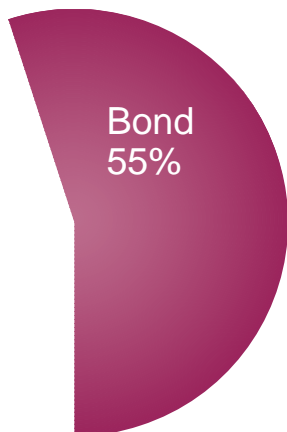


Different Types of Gamma

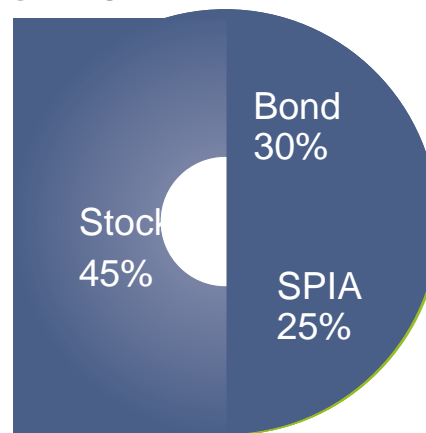
-  Total Wealth Asset Allocation
-  Dynamic Withdrawal Strategy
-  Annuity Allocation
-  Asset Location and Withdrawal
-  Sourcing
- Liability Relative Optimization

Total Wealth Allocation

Market
Portfolio



Adding Guaranteed
Income




The remaining non-annuity portfolio now has a 60% equity allocation; however, the total wealth allocation from an income perspective, after considering the Single Premium Immediate Annuity (SPIA), is still 45% equities

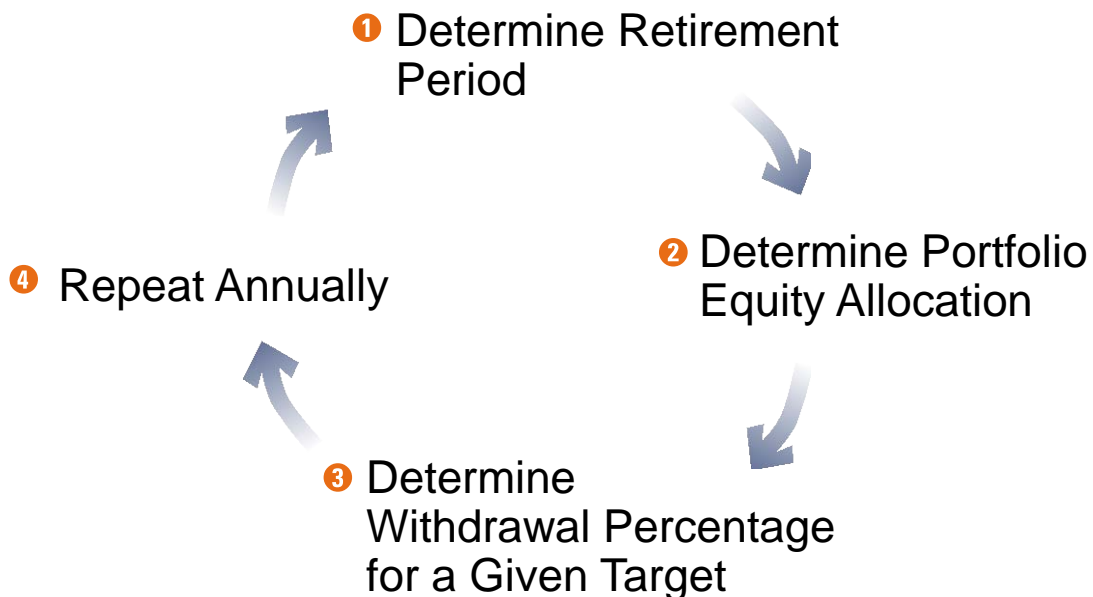
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Dynamic Withdrawal Strategy

Traditional Approach

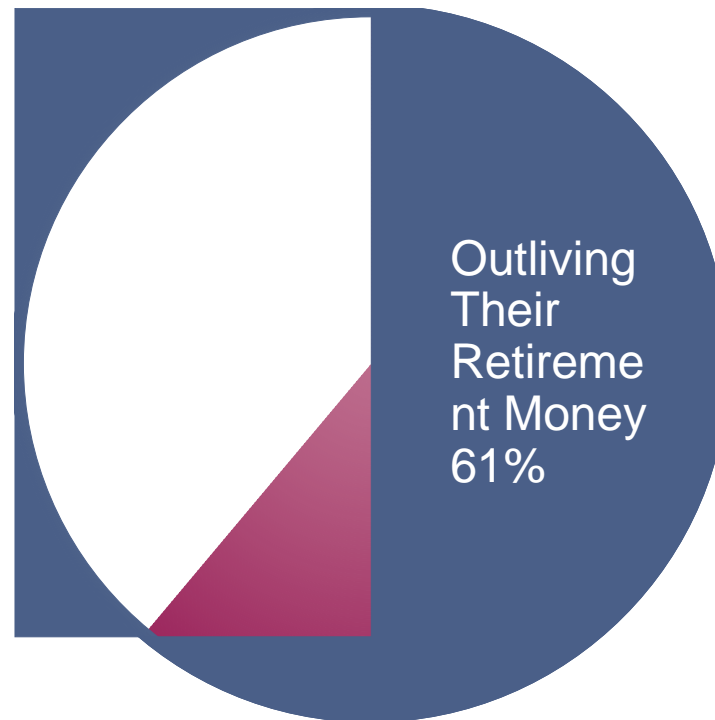
- 1 Determine Withdrawal Amount Retirement
The 4% rule
 - 2 Withdrawal Annually
Accounting for Inflation
- 

Our Approach

- 
- 1 Determine Retirement Period
 - 2 Determine Portfolio Equity Allocation
 - 3 Determine Withdrawal Percentage for a Given Target
 - 4 Repeat Annually

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● Annuity Allocation: What do Retirees Fear More?



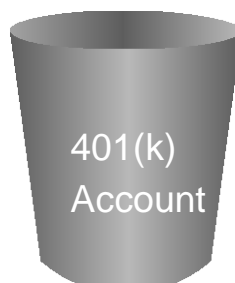
Source: <http://www.allianzlife.com/content/public/Literature/Documents/ent-1154.pdf>

\$ Asset Allocation and Withdrawal Sourcing

Inefficient Asset Location

Bonds

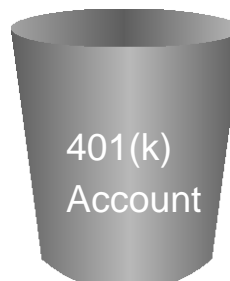
Stocks



Efficient Asset Location

Bonds

Stocks



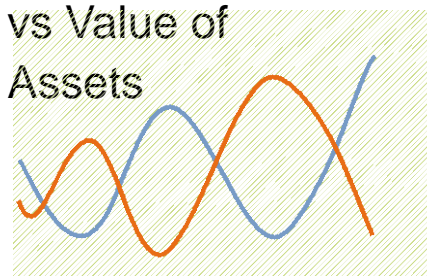
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Liability Relative Optimization

Asset-only
Approach

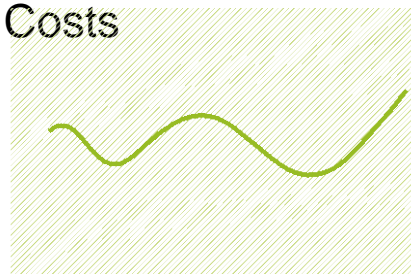
Value of
Liabilities
vs Value of
Assets



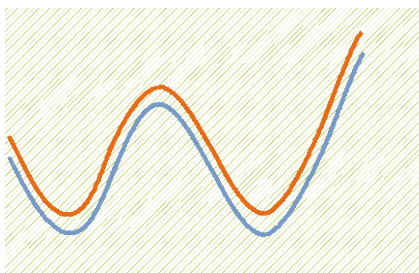
Time



Portfolio
Health/Funding
Costs



Liability-
relative
Approach



Time



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Total Wealth Asset Allocation

Individual Portfolio Assignment



Financial Capital

- ▶ Tradable assets such as stocks and bonds have traditionally been used when constructing an asset allocation
- ▶ Incomplete without considering Human Capital



- ▶ An individual's ability to earn and save
- ▶ Present value of all your expected future wages including pension and social securities

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Life Cycle of Human Capital and Financial Capital



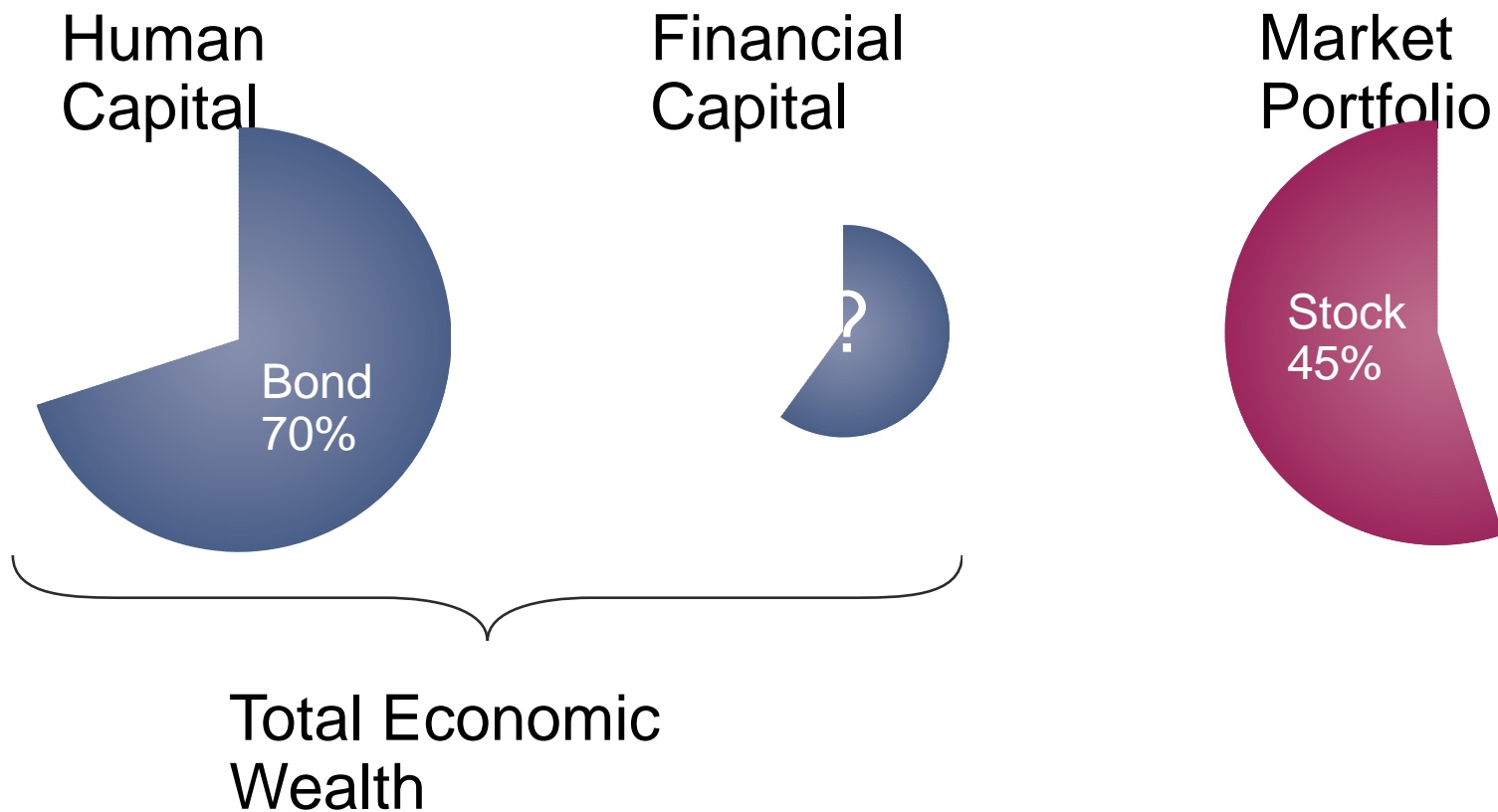
Human Capital
An individual's
ability to earn
and save

Financial Capital
An individual's
total saved
assets



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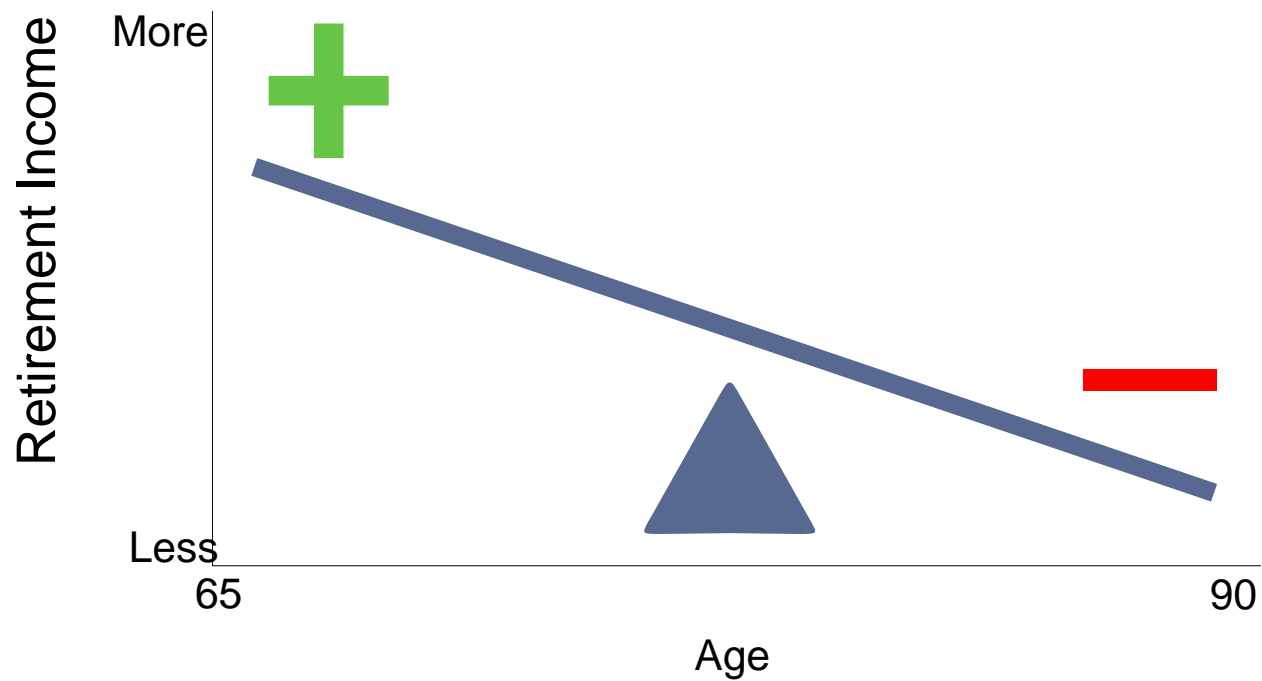
Targeting the Market Portfolio



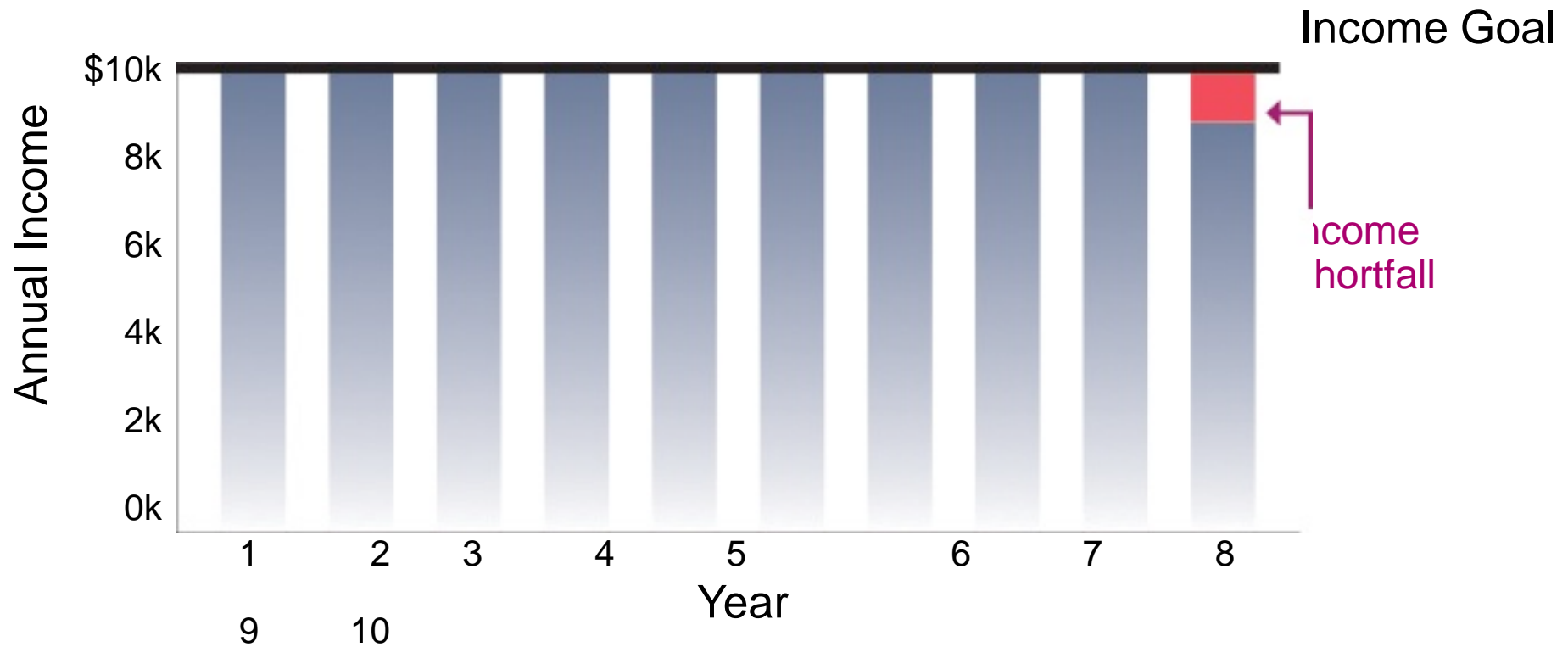
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Dynamic Withdrawal Strategy

A Balancing Act



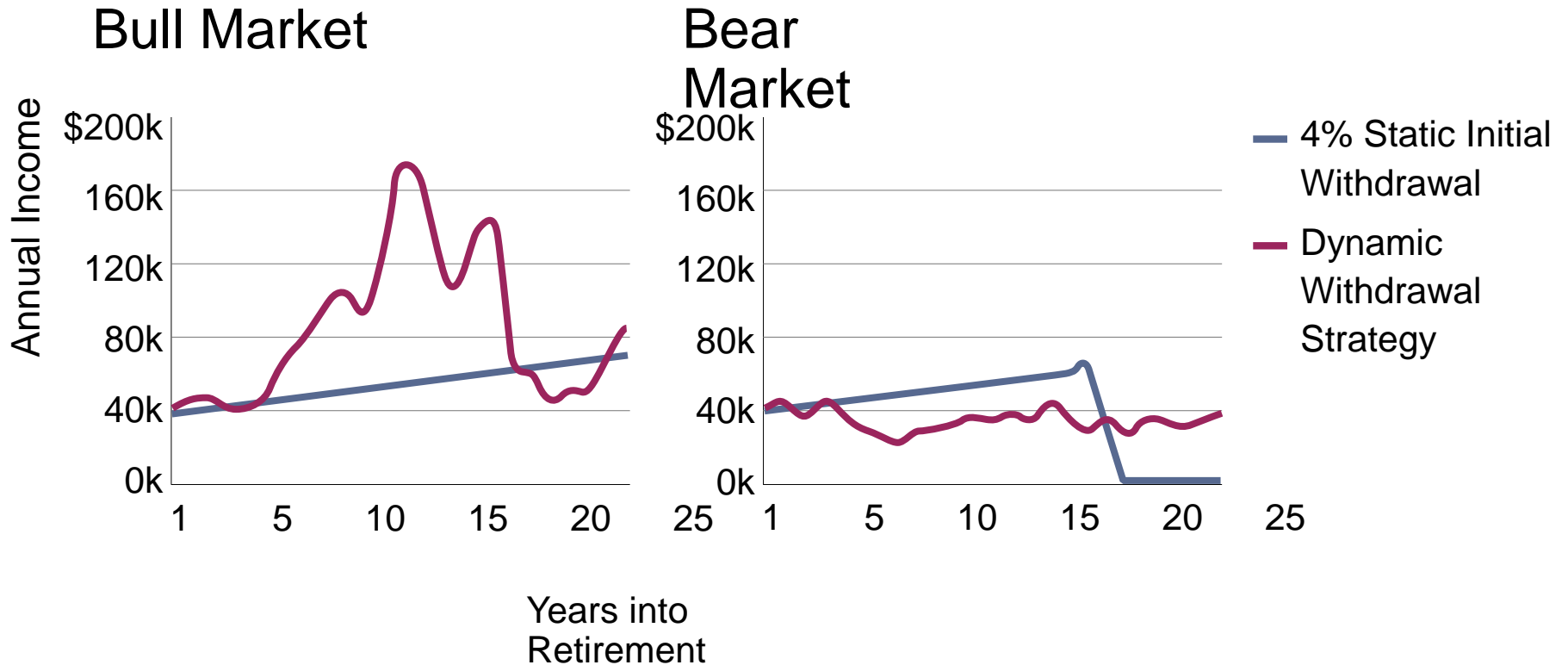
Defining “Failure” for a Retiree



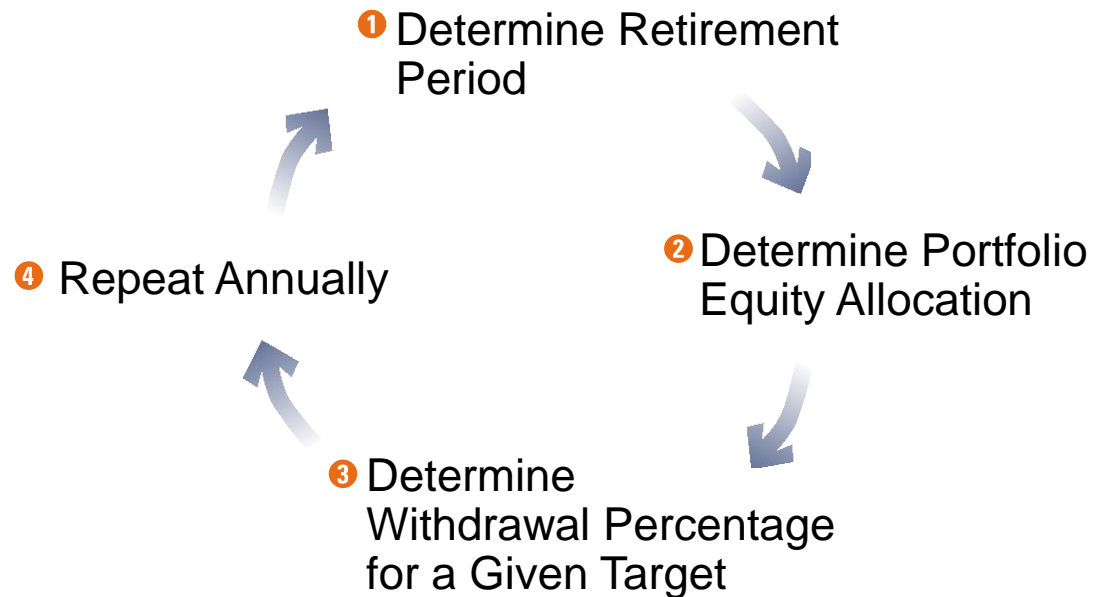
- ▶ You can achieve 99% of your goal and still “fail”

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Change Is a Good Thing



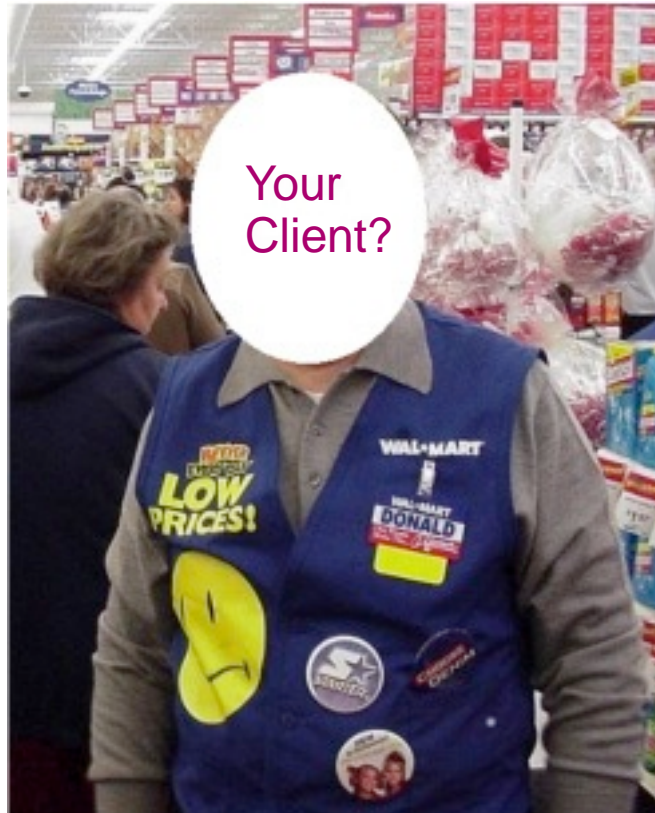
Better Outcomes



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● Annuities

Who Cares About Lifetime Income?



Inefficient Retirement Planning

Defined Benefit Plans



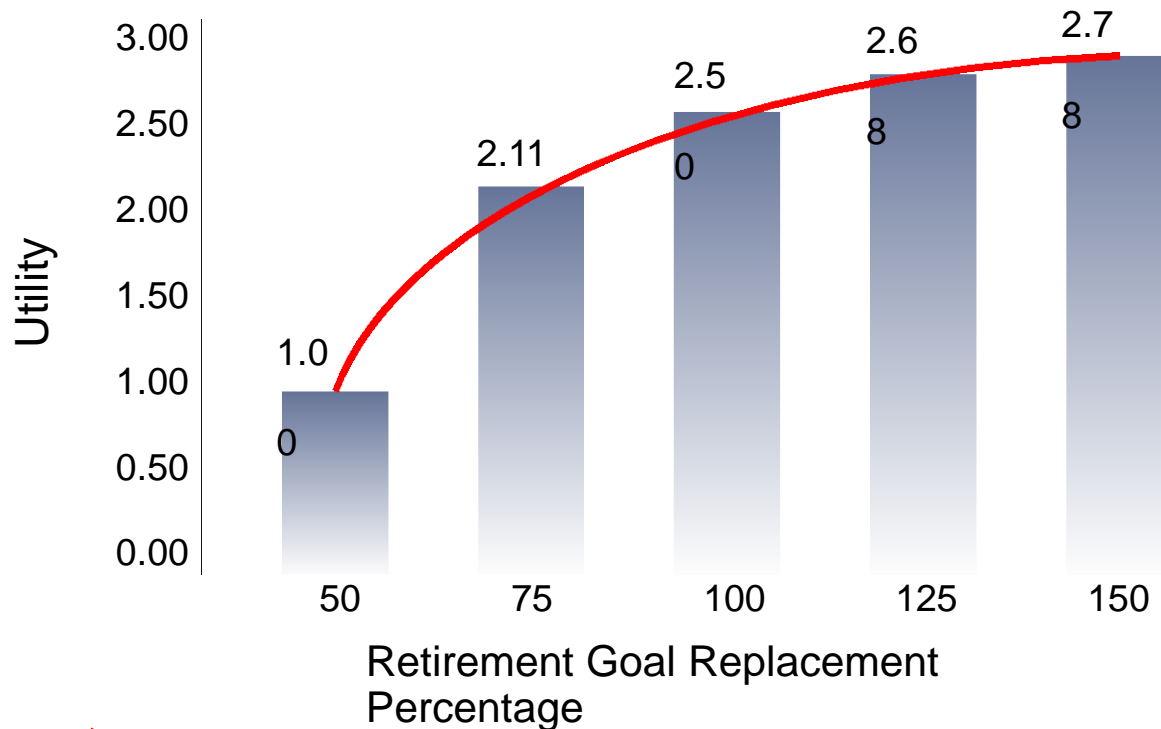
401(k) Plans



Do You Feel Lucky?



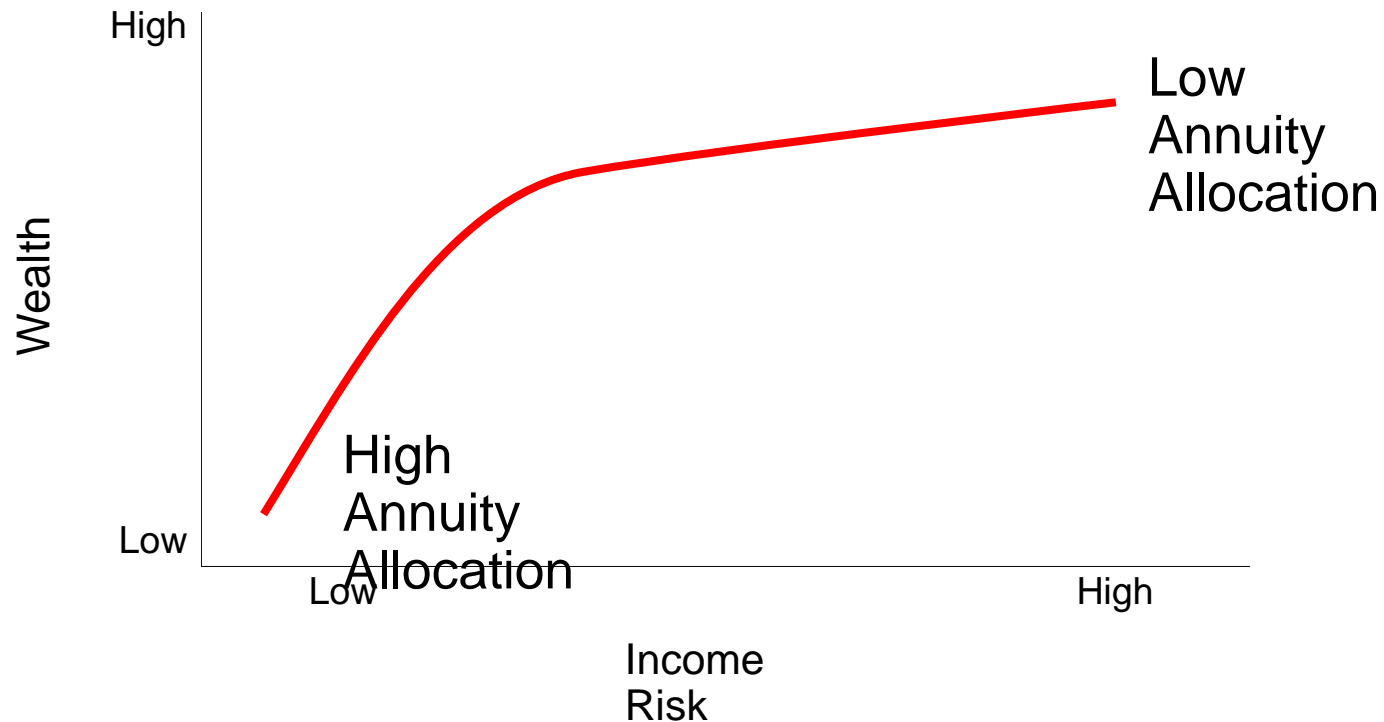
Using Utility to Estimate Retiree Preferences



► Goal is to maximize the total income replaced during retirement

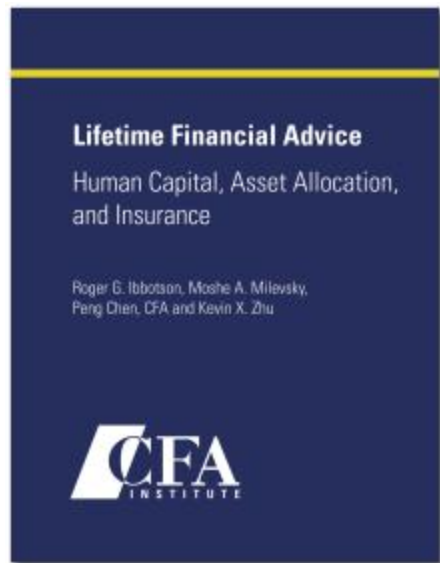
► For illustration purposes only
Excess income is good, but a shortfall is penalized more

Retirement Income Efficient Frontier



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Incorporating Guaranteed Income



Research published in CFA
Institute Monograph



Award-winning paper
on the integration of
human capital and
asset allocation



Research paper
focused on a
methodology reflecting
the features of variable
annuities with GMWB
for life

Determining Asset Allocation with Annuities

Collect Inputs



Determine Asset Allocations



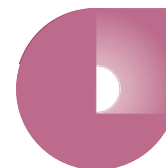
Human Capital



Traditional
Funds, ETF's



Financial Capital
and Current
Savings



Life Insurance/
Annuities

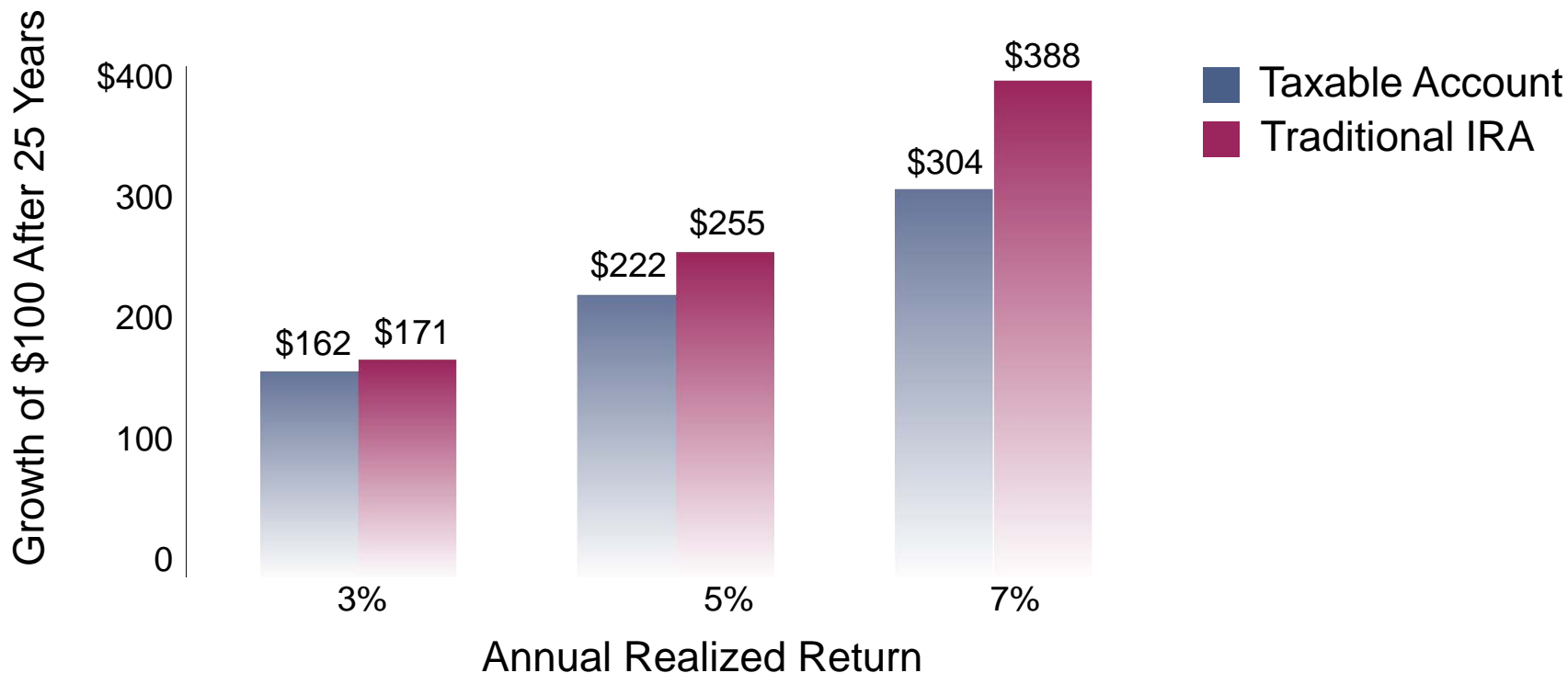


Life Insurance
Annuities

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💰 Asset Location and Withdrawal Sourcing

The Importance of Taxes



Analysis assumes a 35% tax rate, where taxes are paid annually in the taxable account, but not until the end of the period in the Traditional IRA

Asset Allocation and Withdrawal Sourcing

Inefficient

Allocating and
Withdrawing Stock from
IRA First.

Moderate

Allocating Stocks to
Taxable Account and
Withdrawing From IRA
First

Efficient

Allocating and
Withdrawing Stocks
From Taxable Account

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Liability Relative Optimization

What is Portfolio Risk?

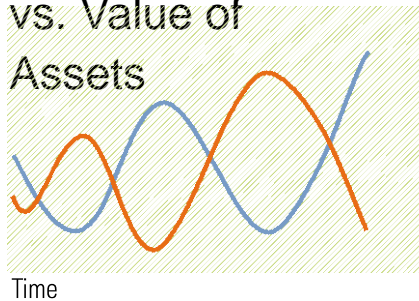
What is the TRUE risk for a portfolio that exists to fund (pay for) a liability?

- ▶ It is NOT the standard deviation of the asset portfolio
- ▶ It is NOT the performance of your asset portfolio relative to the asset portfolios of your peers
- ▶ The TRUE risk is that it won't be able to pay for the liability!

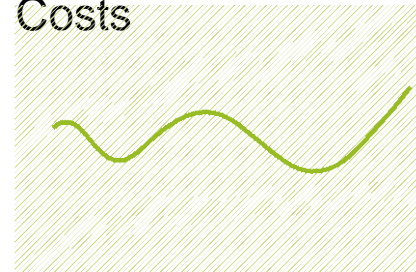
Improving Portfolio Health

Asset-only
Approach

Value of
Liabilities
vs. Value of
Assets

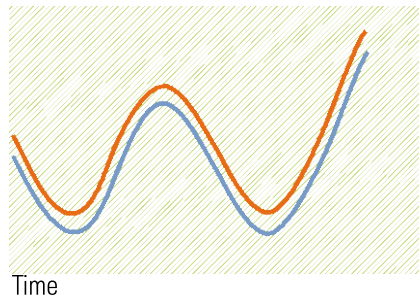


Portfolio
Health/Funding
Costs



— Value of Assets
— Value of
Liabilities
— Portfolio Health

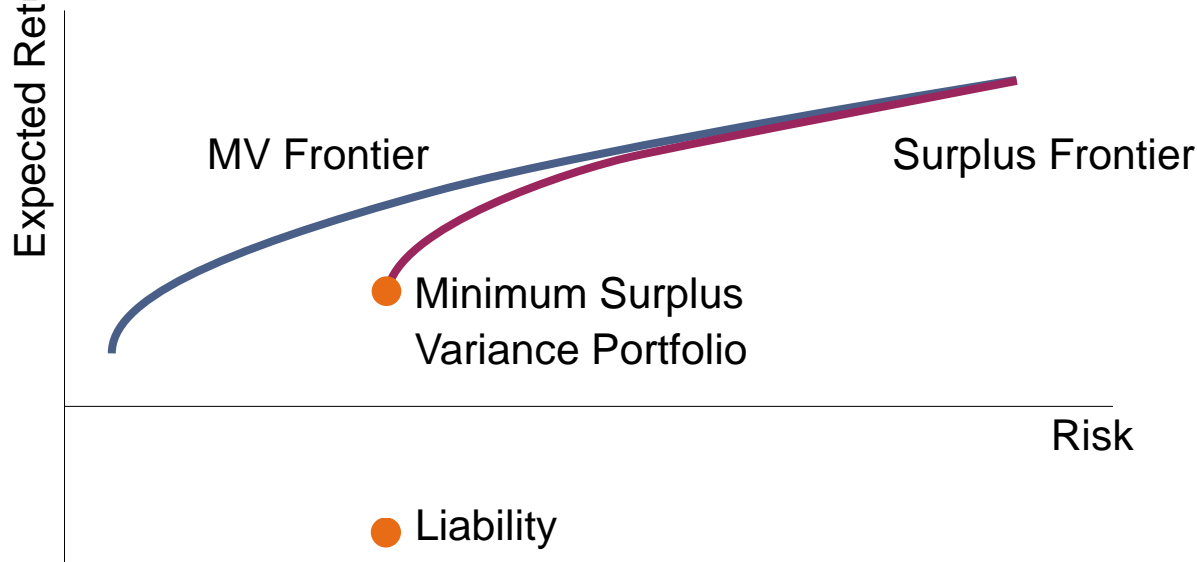
Liability-
relative
Approach



What is Surplus Optimization?

- ▶ A special case (or extension) traditional mean-variance optimization in which the optimizer is constrained to hold a combination of assets representing the liability short
- ▶ One element of broader approach called liability-relative investing or asset-liability management (ALM), which can include 1) duration matching (a.k.a. immunization), 2) convexity matching, and 3) cash flow matching
- ▶ Focuses on the entire portfolio—assets and liabilities—not just the assets of a portfolio

Retirement Income Efficient Frontier

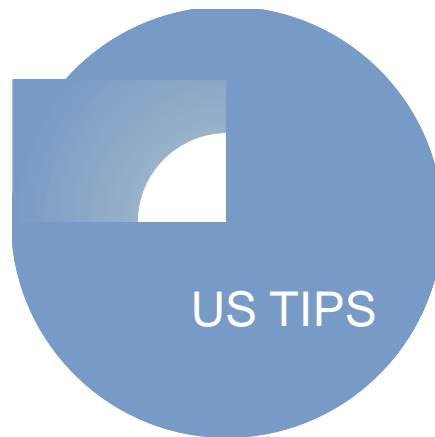


Surplus optimization considers both the amount and investment characteristics of the liability (funding ratio)

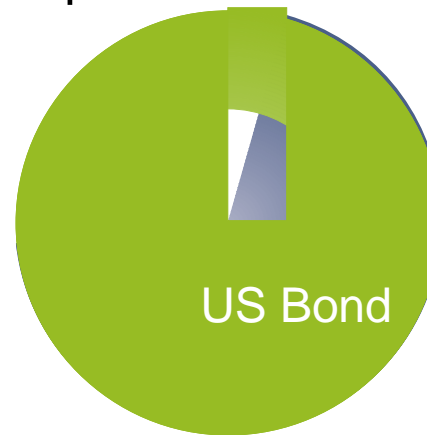
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Different Portfolios

Liability Relative
Optimization



Asset-Only
Optimization



- Cash
- US Bond
- Non US Bond
- US TIPS
- US Large Cap
- Stock
- US Small Cap Stock
- Non US Large Cap Stock
- Emerging Markets Stock

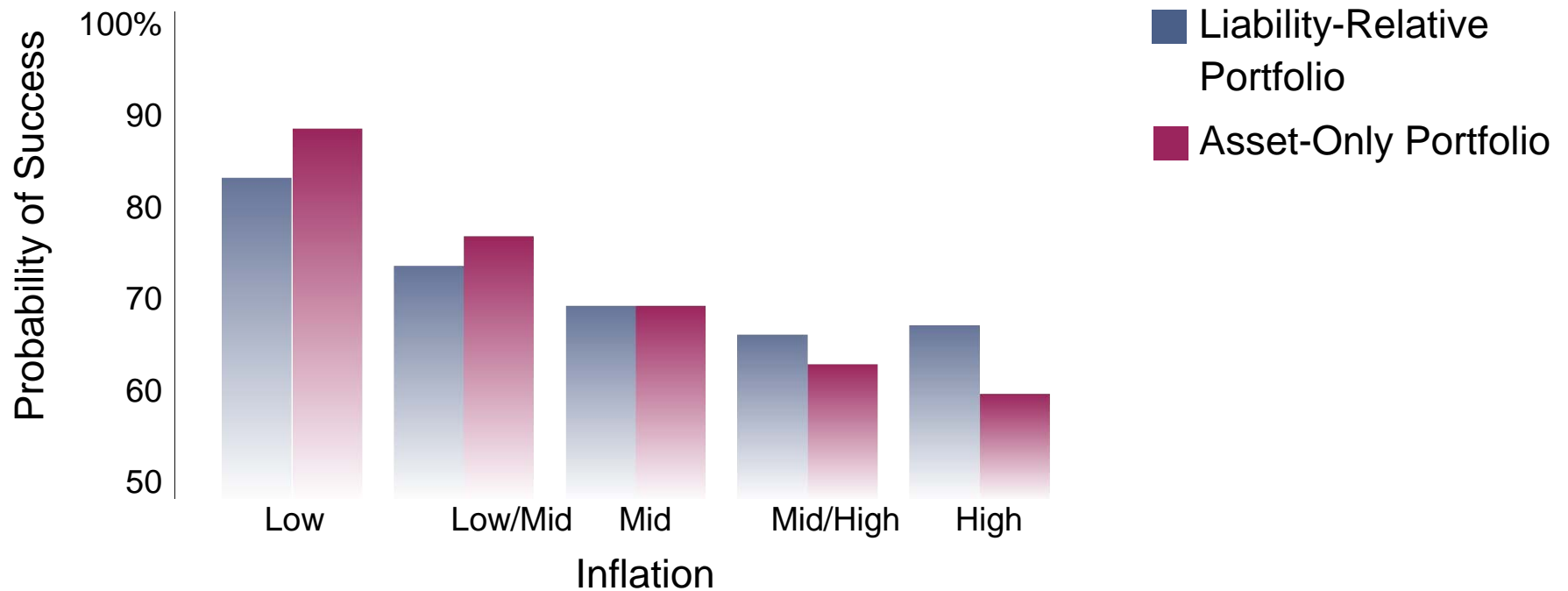
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Return and Risk Impact

	Scenario One: Standard		Scenario Two: Surplus	
	Return	Risk	Return	Risk
Liability-Relative Optimization	6.00	7.45	3.74 6.79	
Asset-Only Optimization	6.00	6.71	3.66 7.38	

Source: "Alpha, Beta, and Now... Gamma" by David Blanchett and Paul D. Kaplan, Morningstar White Paper

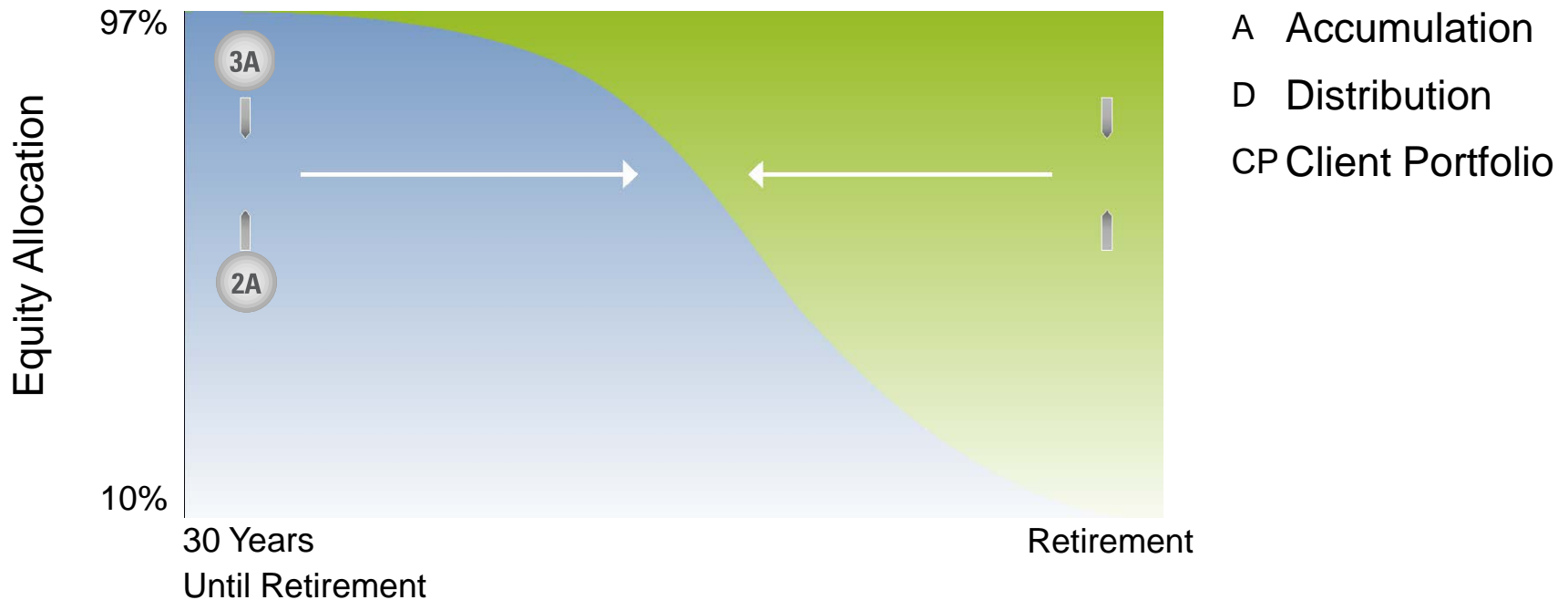
More Consistent Success Rates



Source: "Alpha, Beta, and Now... Gamma" by David Blanchett and Paul D. Kaplan, Morningstar White Paper

Morningstar's 3x3 Liability-Relative Approach

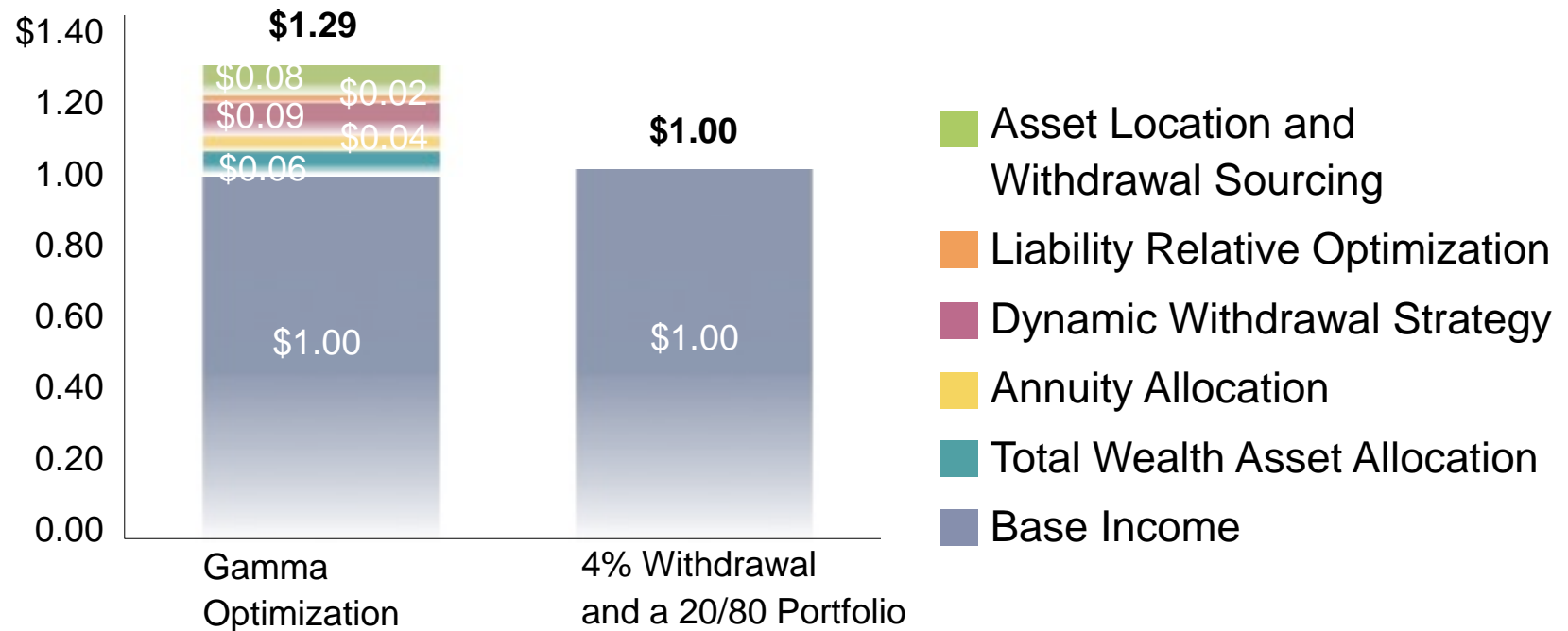
Over 500 portfolios created for each plan



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Results

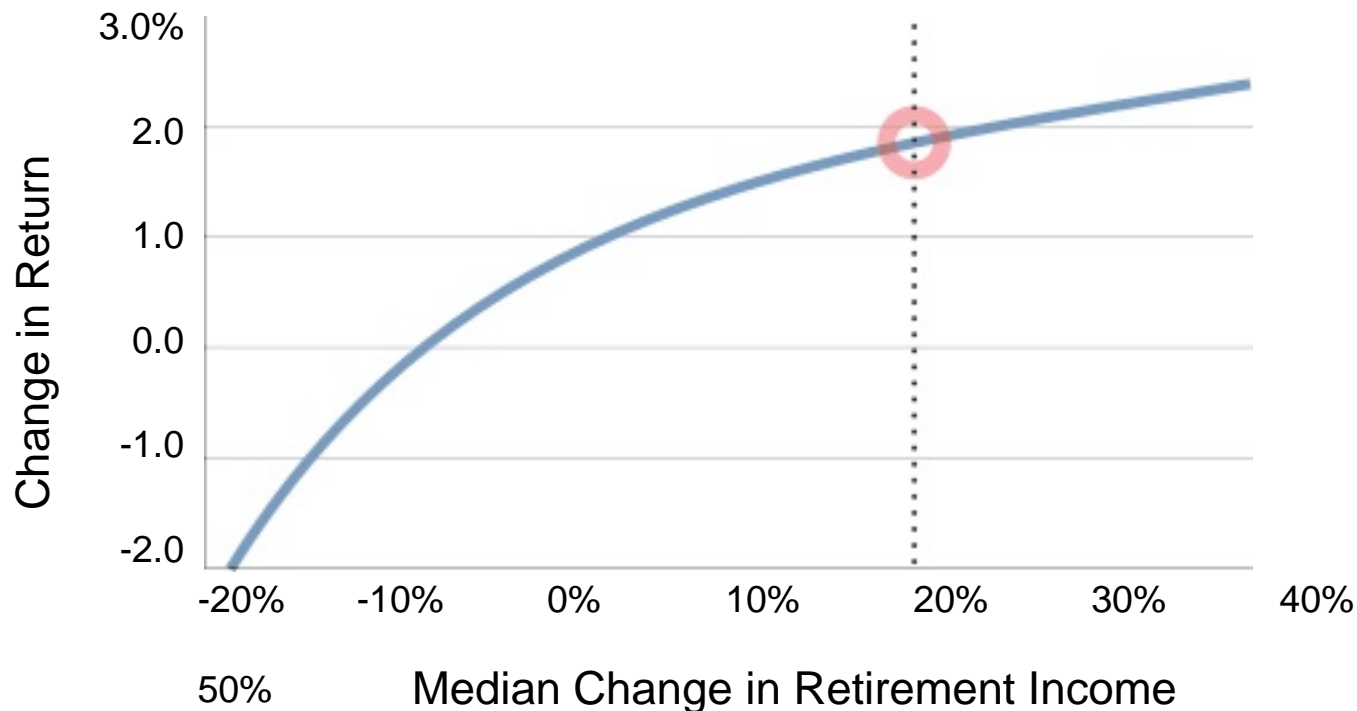
Why Does Gamma Matter?



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Source: "Alpha, Beta, and Now...Gamma" by David Blanchett and Paul D. Kaplan, Morningstar White Paper

Potentially More Income with Gamma Optimization

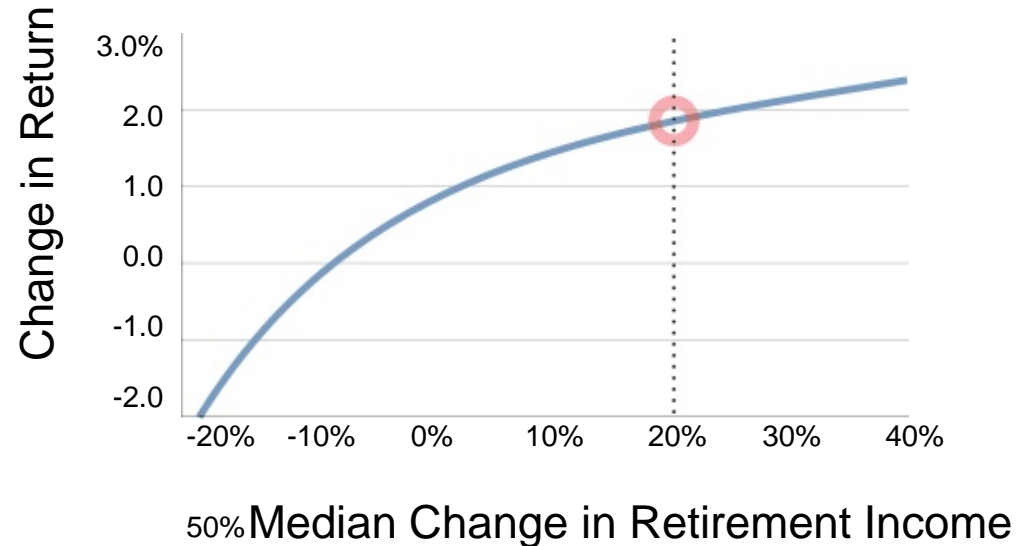


+28.8% in retirement income is equivalent to a return increase of +1.82% (i.e. "Gamma equivalent alpha")

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Source: "Alpha, Beta, and Now...Gamma" by David Blanchett and Paul D. Kaplan, Morningstar White Paper

Potentially More Income with Gamma Optimization



Optimal social security benefit claiming can increase income by 9.15%, which creates equivalent alpha” of +74%

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Source: “Alpha, Beta, and Now...Gamma” by David Blanchett and Paul D. Kaplan, Morningstar White Paper

Gamma Conclusions

- ▶ Value is more than Alpha and Beta
- ▶ Creating retirement income from a portfolio is complicated
- ▶ There are a number different risks that need to be considered when building an “optimal” retirement income portfolio
- ▶ An optimized retirement income plan (i.e., Gamma-optimized) can potentially generate 29% more retirement income than a naïve approach based on our initial research and potentially 38% more income for a hypothetical retiree when adding social security
For illustration purposes only. Please see slide 46 for important disclosures.
- ▶ This creates “Gamma equivalent alpha” of 1.82% or 2.15%, respectively

Methodolog y

Calculating Gamma

- ▶ Gamma is the utility-adjusted income generated by the Gamma-optimized portfolio, which we denote as II
- ▶ We define II as the constant payment amount that a retiree would accept such that his or her utility would equal the utility of the actual income path realized on a given simulation path

$$II = \left(\frac{\sum_{t=0}^T q_t (1 + \rho)^{-t} I_t^{\frac{\eta-1}{\eta}}}{\sum_{t=0}^T q_t (1 + \rho)^{-t}} \right)^{\frac{\eta}{\eta-1}}$$

- ▶ This is given by

Calculating Gamma

- ▶ There are two preference parameters (β and θ) that describe how the investor feels about having income to consume at different points in time, with no reference to risk
- ▶ Following the approach in Epstein and Zin (1989), we treat the elasticity of substitution as a parameter θ distant from the risk tolerance parameter. We introduce the risk tolerance parameter (θ) next by treating the path as unknown and evaluating expected utility

$$EU = \sum_{i=1}^M p_i \frac{1}{\theta - 1} (I_{i1})^{\theta - 1}$$

θ = risk tolerance parameter (.333)
 M = number of paths
 i = which of M paths is being referred to
 p_i = the probability of path i occurring which we set to $1/M$.

Calculating Gamma

- ▶ We define Y as the constant value for II that we yield this level of expected utility. This is given by

$$Y = \left[\sum_{i=1}^M p_i (II_i)^{\frac{\theta-1}{\theta}} \right]^{\frac{\theta}{\theta-1}}$$

- ▶ We can now formally define the Gamma of a given strategy or set of decisions as

$$\text{Gamma (Strategy)} = \frac{Y \text{ (Strategy)} - Y \text{ (Benchmark)}}{Y \text{ (Benchmark)}}$$

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