

Best Behavioral Practices from Save More Tomorrow

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This presentation contains the current opinions of the author, which are subject to change without notice. Statements concerning financial market trends are based on current market conditions, which will fluctuate. Forecasts and estimates have certain inherent limitations and are not intended to be relied upon as advice or interpreted as a recommendation.



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Contents

- How Behavioral Finance Can Help the Defined Contribution (DC) Crisis
- 6 of 20 Best Behavioral Practices to:
 - SAVE: Increase Participation Rates
 - SAVE MORE: Increase Deferral Rates
 - SAVE SMARTER: Invest Wisely
- Recap and Summary



Blitch Backing Vinder Strain Berger Strain Berger Plan



Source: Choi, et al. (2006)



Our goal: 90–10–90

- Every American deserves access to a DC plan
- At least 90% should be saving for retirement
- Saving rates ought to be more than 10%
- (90%) should let professionals construct their portfolios
- Call it the (90–10–90) rule or simply PlanSuccess Goals



How behavioral finance can help

- Behavioral finance combines psychology and finance.
- It reveals how people make financial decisions.
- It also provides behavioral solutions to help people make better choices.
- Let's see how behavioral finance solutions can improve retirement outcomes ...



Save More Tomorrow



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SAVE: Increase Participation Rates to 90%

Best Behavioral Practices



Behavioral Challenge: Inertia



Austria

12%

donate organs

1%

don't donate

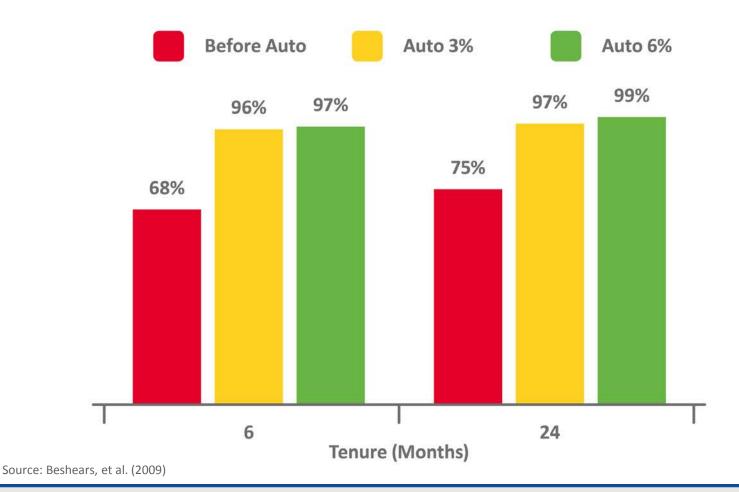
12% Donate Organs

99% Donate Organs

Source: Johnson and Goldstein (2003)



Inertia, Auto-Enrollment and Plan Participation





Behavioral Challenge: Present Bias



Source: Read and van Leeuwen (1998)



When participants fail to enroll, what are they telling the plan sponsor?

- ☐ I am an eternal spender
- ☐ I want to save and eat bananas, <u>but not now</u>



SAVE: Best Behavioral Practices

✓ Action 2: Initial savings rate of 6%

Action 3: Future Enrollment

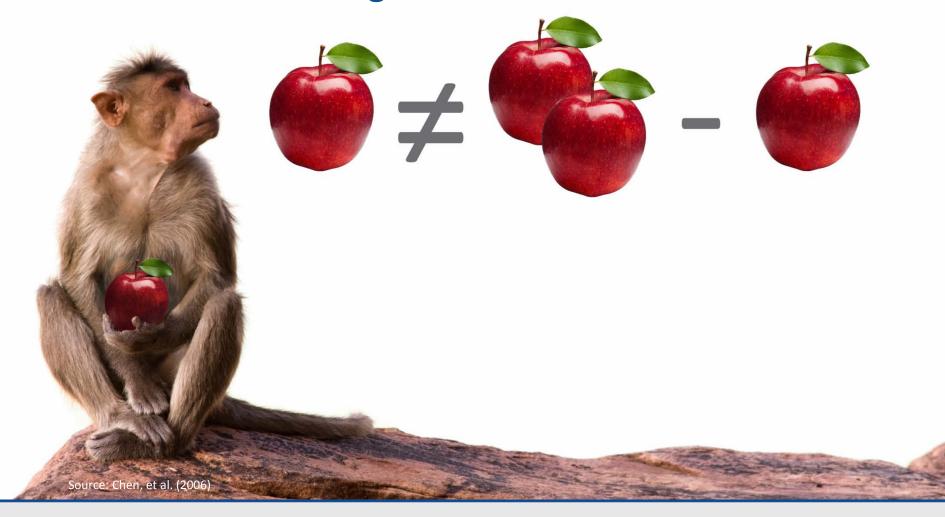


SAVE MORE: Increase Deferral Rates to 10%

Best Behavioral Practices



Behavioral Challenge: Loss Aversion





Save More Tomorrow 2.0



Source: Thaler and Benartzi (2004)



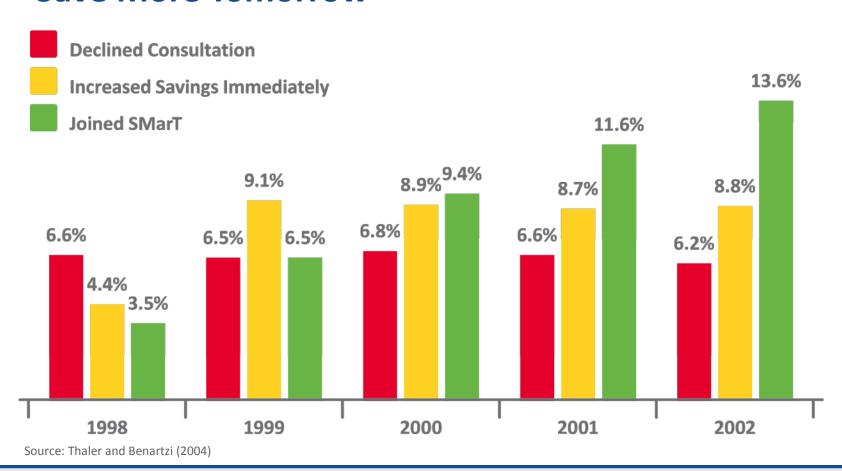
Save More Tomorrow

- First implemented in 1998
- Mid-sized manufacturing company
- Employees offered opportunity to meet with financial consultant
- Almost all met with consultant and were advised to increase savings one-time by 5 percentage points
- Those who declined advice were invited to automatically increase their deferral rates by 3% every time they get a pay raise, up to four increases.

Source: Thaler and Benartzi (2004)



Deferral rates with and without Save More Tomorrow





SAVE MORE: Best Behavioral Practices

⊘ Action 10: Synchronization (half the pay raise goes into savings)

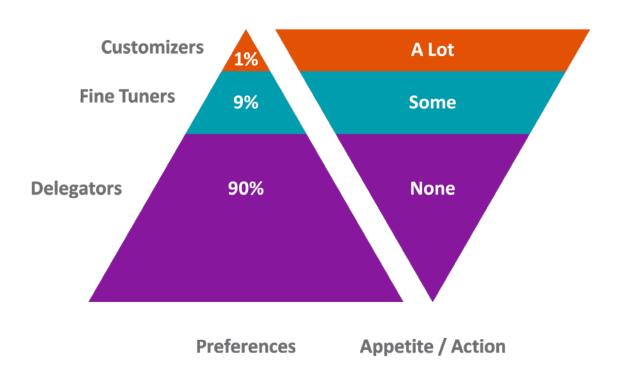


SAVE SMARTER: 90% to Use One-stop Portfolio Solutions

Best Behavioral Practices



The Investment Appetite Pyramid



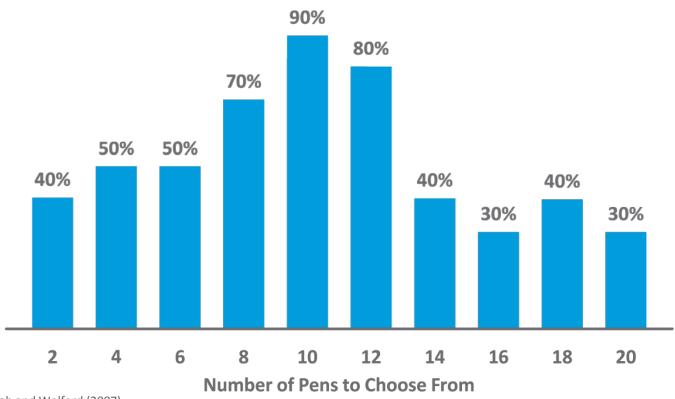
Source: Benartzi and Lewin (2012)



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Behavioral Challenge: Choice Overload

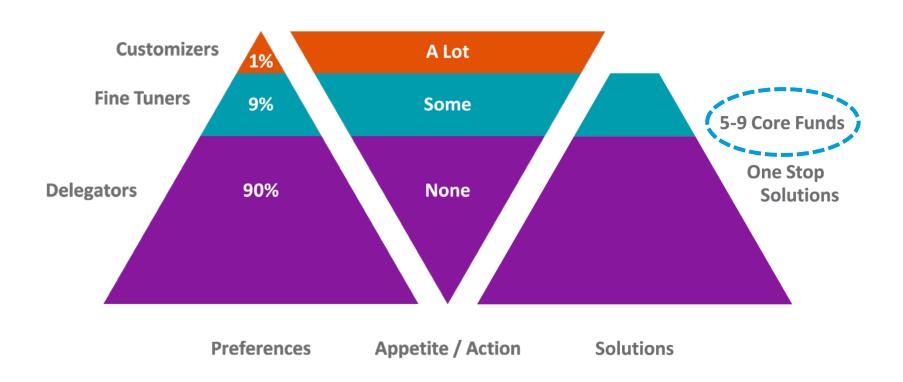
Degree of Choice and Percentage of Subjects Buying a Pen



Source: Shah and Wolford (2007)



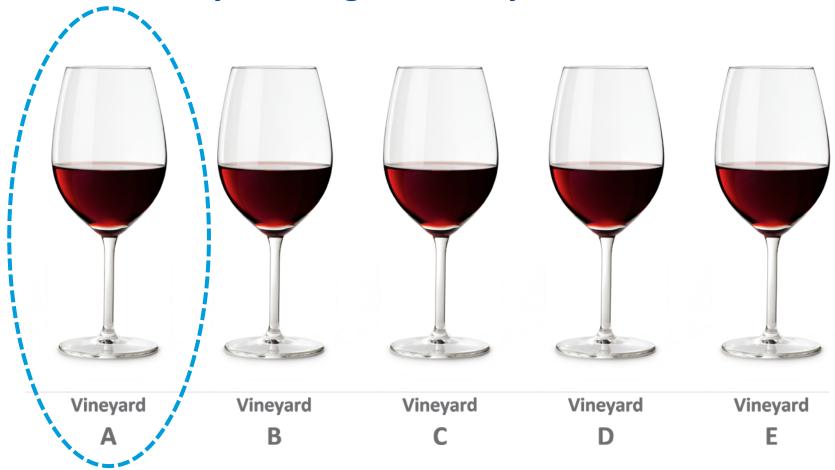
The Investment Solutions Pyramid



Source: Benartzi and Lewin (2012)



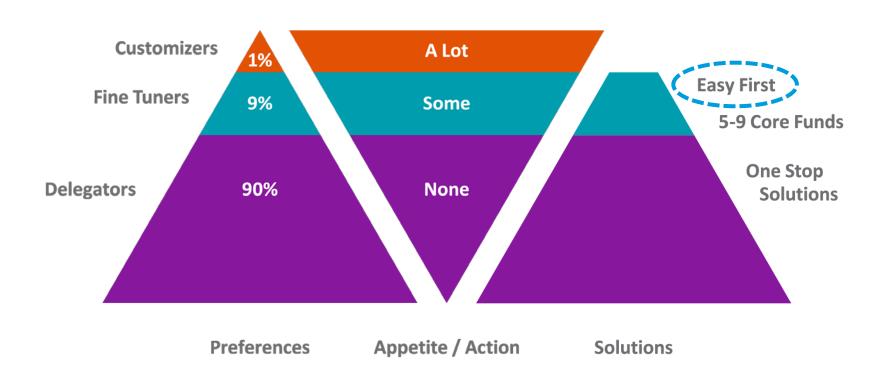
Béhiahida y 6 balken gest? rimacy Effect



Source: Mantonakis et al. (2009)



The Investment Solutions Pyramid



Source: Benartzi and Lewin (2012)



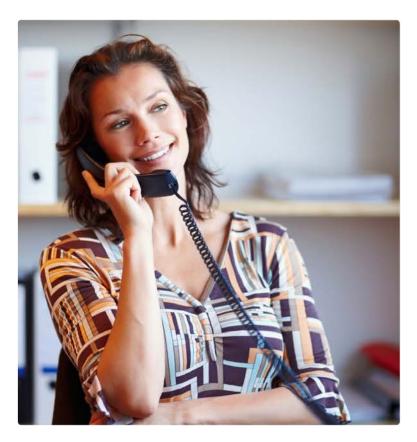
Behavioral Challenge: Lack of Affective Ease

Fast-Food	Calories	Miles Needed to Walk	Time Needed to Walk
	560	5 Miles	2 Hours
	1,759	17 Miles	6 Hours
	2,710	27 Miles	9 Hours

Source:Downs et al. (2009), Slovic et al. (2007), and data adapted from www.healthy-eating-centre.com (2012)



Story of Rose and \$100,000 highlights the "Illusion of Wealth"







SAVE SMARTER: Best Behavioral Practices

- **Action 15: Magic 7 for Fine Tuners**
- **Action 16: Easy first for Fine Tuners**
- Action 20: Tangible account statement (projected monthly income at retirement plus easy actions to change saving rate or asset allocation)



SAVE MORE TOMORROW:

Recap and Summary



Recap of Behavioral Challenges



SAVE: Recap of Best Behavioral Practices

- Action 1: Auto-enrollment for all employees
- **✓** Action 2: Initial savings rate of 6%
- Action 3: Future enrollment
- Action 4: Easy enrollment
- Action 5: Active enrollment
- Action 6: Match optimizer



SAVE MORE: Recap of Best Behavioral Practices

- Action 7: Auto-escalation for all employees
- Action 8: Auto-escalation increments of 2%
- Action 9: Auto-escalation cap of at least 10%
- **Action 10: Synchronization**
- Action 11: January increases (alternative to synchronization)
- Action 12: Imagine exercise (or alternative)

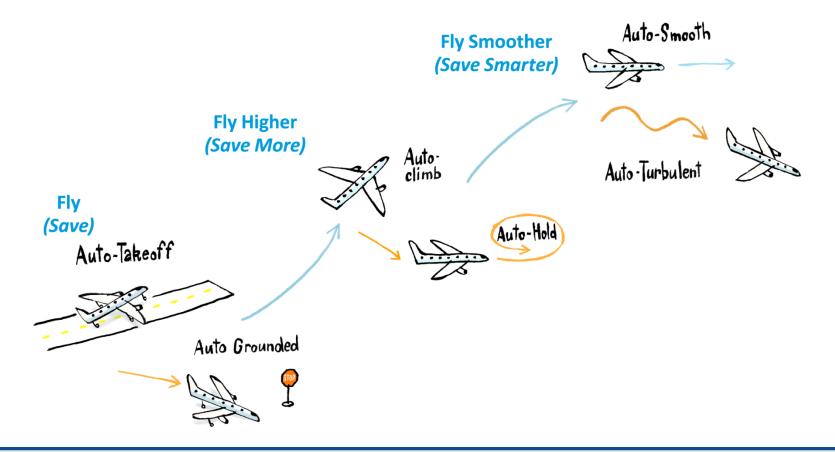


SAVE SMARTER: Recap of Best Behavioral Practices

- Action 13: Tailor the investment menu
- Action 14: Auto-invest for all employees
- Action 15: Magic 7 for Fine Tuners
- Action 16: Easy first for Fine Tuners
- Action 17: Specialty funds for Customizers
- Action 18: Limit company stock to 10%
- Action 19: Lifetime statement
- **✓** Action 20: Tangible account statement



Summary: Behavioral finance can make the retirement plane journey easy and safe





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Save More Tomorrow



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This presentation is based on *Save More Tomorrow: Practical Behavioral Finance Solutions to Improve 401(k)* Plans by Shlomo Benartzi with Roger Lewin. *Save More Tomorrow* is the first book from the Allianz Global Investors Center for Behavioral Finance. The Center was founded in 2010 to turn academic insights into actionable ideas and practical tools for use by financial advisors, plan sponsors and investors.

Professor Benartzi, the Center's Chief Behavioral Economist, is a leading authority on behavioral finance and is professor and co-chair of the Behavioral Decision-Making Group at The Anderson School at UCLA.

For more information about the Center for Behavioral Finance, visit befi.allianzgi.com.

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Past performance is no guarantee of future results. The principles and strategies suggested do not constitute legal advice and do not address the legal issues associated with implementing any recommendations, or associated with establishing or amending employee benefit plans. There are many legal and other considerations plan sponsors and plan fiduciaries should consider prior to adopting any of the above recommendations, and legal counsel should be consulted to ensure compliance with the law.

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Retirement Plan Consulting and Investment Advisory Services

PrimeTRUST Advisors

- ➤ A consulting firm exclusively focused on retirement plans (401k, 403b, 457, DB, Cash Balance)
- A SEC Registered Investment Advisory firm
- > A fiduciary services firm under Sec. 3(21) or 3(38)
- An independent, fee-only firm; we avoid traditional conflict of interest issues associated with commission-driven compensation arrangements
- A firm inspired to enhance the financial position of our clients and their employees



Areas of Practice for the firm

1. Qualified Plan Consulting

- ✓ Benchmarking Studies
- ✓ Plan Service Provider Evaluation, Selection and Monitoring
- Fee Audits, Negotiation and Market Analysis

2. <u>Fiduciary Services</u>

- ✓ Fiduciary Education of Duties and Responsibilities
- ✓ Fiduciary Compliance Assessment
- Advise, implement and monitor Fiduciary Risk Management Strategies
- ✓ Assume Role of Investment Fiduciary- Sec. 3(21) or Investment Mgr.- Sec. 3(38)

3. <u>Investment Advisory Services</u>

- ✓ Assist in the Development of Plan Investment Structure
- ✓ Preparation of Investment Policy Statement
- ✓ Investment Screening, Selection, and Replacement
- ✓ Investment Performance Monitoring, Evaluation & Reporting
- ✓ Investment Product Analysis; i.e., Target Date and Stable Value Funds
- ✓ Management of Asset/Liability Studies
- ✓ Asset Allocation Studies



Behavioral Finance Success Stories

- Wholesale Lighting Distributor with 100 employees
- Prior Design: Auto-Enroll at 3%; Match \$:\$ up to \$500
- As of 1-1-14: Auto-Sweep & Auto-Enroll at 6%; Match 50¢:\$1 up to 3%; Auto-Increase 1% up to 10%
- Before & After Results, as of 3-31-14:
- Participation Rate: 60% 77%
- Average Deferral: 4% \$\imp\ 6\%\$
- Assets in DIFM: 8% => 10%
- # in Auto-Increase: 3 \$\imp\ 69\$



Behavioral Finance Success Stories

- Wholesale Food Manufacturer with 400 employees
- Prior Design: Auto-Enroll at 3%; SH Match; 1% Auto-Increase up to 5%
- As of 1-1-14: Auto-Sweep Everybody to 3%; Auto-Increase cap raised to 10%
- Before & After Results, as of 3-31-14:
- Participation Rate: 88% \Longrightarrow 98%
- Average Deferral: 5.8% \$\improx\$ 6.4%
- Assets in DIFM: 5% \longrightarrow 7%
- # in Auto-Increase: 15 ==> 248



Behavioral Finance Success Stories

- Media Conglomerate with 1,600 employees
- Prior Design: Auto-Enroll at 3%; Match 50¢:\$1 up to 5%
- As of 1-1-14: Auto-Sweep all NHC to 3%
- Before & After Results, as of 3-31-14:
- Participation Rate: 79% \Longrightarrow 96%
- Average Deferral: 4% 5%
- Assets in DIFM: 25% \$\imprecep\$ 26%



In Conclusion

"By working with providers who are aligned with the interests of plan fiduciaries, both fiduciaries and financial professionals can receive valuable help in fulfilling the duties."

Fred Reish, Esq.
Bruce Ashton, Esq.
Reish Luftman Reicher & Cohen

"Be alert to give service. What counts a great deal in life is what we do for others." - Anonymous



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